

TO WHOM IT MAY CONCERN

This is to certify that "JAMCEM Consulting was hired by us in May 2013 to study and review Maintenance Practice and systems.

We were highly satisfied with the broad study/services that they supplied and EPCCo. used their report as the basis for our Maintenance Improvement Project implementation which is on-going.

In early 2014, we signed a contract with JAMCEM Consulting to provide us with engineering support for our Maintenance Improvement Project covering development of personnel, procedures such as inspection, integration of the latest ERP and a stores inventory reduction programme.

For Eastern Province Cement Company



Ali Saeed Al Qahtani

Executive Dy. General Manager

Date ; 12 January 2014
Place : Dammam