



To whom it may concern

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RE: Jamcem Reference

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JAMCEM Consulting has provided Hope Construction Materials with technical support and advice as well as completing a technical review of the potential options for installing a Waste Heat Recovery system at our cement production site in the UK. We have found their services to be highly professional, demonstrating their broad international experience and knowledge of the cement industry as well as their technical expertise. We would not hesitate in recommending their services to other cement manufacturers for assessments relating to the development of cement manufacturing operations.

Signed

Spencer Green

Optimisation Manager

Hope Construction Materials