

22 November 2022

Ref. No.: ERDF/2022/0227

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Attention: Mr. Mark Mutter
Managing Director

Subject: Letter of Recommendation

We are writing to vouch for M/s JAMCEM Consulting Limited where not so long ago, the company was commissioned by Emirates RDF to complete an assessment of the feasibility of RDF use on 6 cement plants in the UAE. The work was completed in two phases — a desktop phase and a site visit phase. The desktop phase of work was focused on the various potential impacts of the use of RDF such as the addition of rare and chloride input, output, clinker quality, and emissions. On the site visits, JAMCEM met with each of the cement producers to discuss the findings as well as visit the site so that an outline concept for the materials handling and feeding system could be developed; JAMCEM also produced "quick start" designs so that the use of RDF could quickly implement whilst the designs for the permanent installations were developed.

Both Emirates RDF and the cement producers were extremely satisfied with the work completed by JAMCEM Consulting. The company offers services relating to both the operating equipment and the process impact aspect of the use of alternative fuels and we would not hesitate in offering these services to other companies.

Yours sincerely,

Ashley Bryan

Operations Director, Emirates RDF LLC

